6.2.2- Participative Management: KRA's and Committee

The institute has a vision to be a centre of excellence in Management committed towards socioeconomic advancement of the country. The leadership of ABS is through participative management all the way through structured organizational system with the involvement of all the Stakeholders.

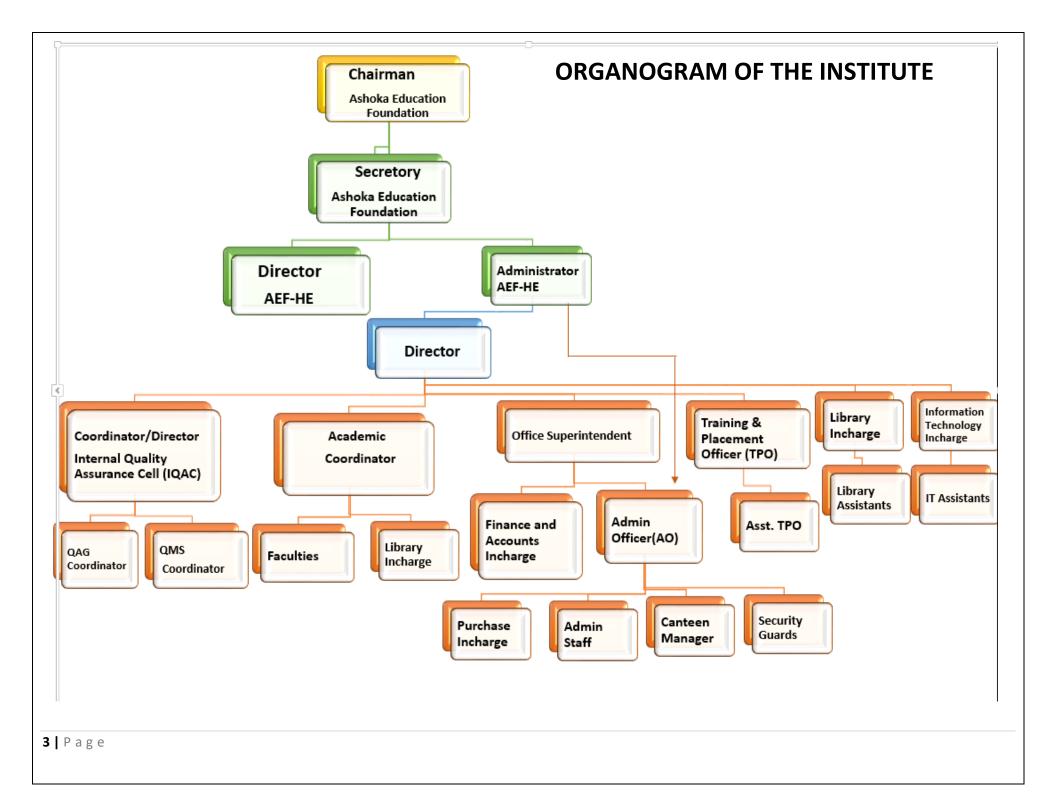
The key components of organizational structure of the college are Governing Body (ABS Chairman and Governing council), Director-HE, and Administrator, IQAC & Academic Heads & Teaching staff, Non-teaching staff and Support staff. It reviews the institutional strategic plan which in turn sets the academic aims and objectives of the institution and identifies the financial and recruitment strategies. The organizational structure lends itself to sustaining institutional capacity and educational effectiveness through the involvement of external members in various Committees/ Boards. Various stakeholders of the institute are members of different committees constituted by the institution. The decision-making procedures are made at appropriate levels in the organizational hierarchy.

As per the university/ government guidelines, IQAC Cell, Anti-ragging Cell etc. are also in place for the institution. There are various committees with well-defined functions that give academic and administrative leadership to the institution. A committee comprising of administrative staff and faculty members are involved in the planning and implementation, academic audit and evaluation. An optimum level of decentralization is in practice through the autonomous flexibility to the departments and participative decision-making process.

ABS strictly follows the service rules according to the AICTE norms. It is displayed on the college website too. Recruitment process is carried out according to the norms of the University, a body comprising of university representative, management representative, Director, external subject experts decides the worthiness of the candidates by his/her performance in the interview according to the parameters specified by

university manual. The teaching and non-teaching staff have the benefits of PF, Gratuity, Mediclaim and other benefits as applicable. The institution follows transparent promotional policies previously through Appraisal forms. Regular student feedback on improving quality of teaching learning process as well as Institutional governance are taken twice in a semester for timely corrections. This feedback is analysed and discussed with concerned faculty in the presence of coordinator and Director.

Grievance redressal committee is formed including Director, HODs' and teacher's representative who looks into the matters related to grievances of staff and students. Suggestion/complaint box is kept near the Director office/Admin office for the same. Also, every student has assigned a mentor. Grievances related to academic and non-academic matters are conveyed through them and Head of Institute oversees both the above processes. The Institute has formed all statutory committees like Anti Ragging Committee, Internal Complaint Committee to help students and staff.



ASHOKA BUSINESS SCHOOL POLICIES, ADMINISTRATIVE SETUP, APPOINTMENT, KRA'S AND SERVICE RULES & PROCEDURES:

Institute follow the process given in Quality Policy for effective and efficient procedures of administrative set up, and procedures. Institute publish advertisement in newspaper for any recruitment, applications are invited for the posts, interview letters are issued, after successful interviews demos are observed, if final selection is done then joining letters are issued to the candidates, appointment letters are issued to the new joined candidates. Induction program is implemented for the new joined candidates by the experienced faculty members. In the induction program: Policy, Vision, Mission, Work culture, Leave Policy and other details of the institute are explained to the new joined candidates. Induction program is organized for new joinee where orientation of HR policies, Institutes details, ISO process are explained.

Governing body administrative setup, and functions of various bodies:

a. Functions of Various bodies-

• **Governing Council**-This body is the highest authority headed by Chairman. He is responsible for finalizing all the policies. He provides guidelines for the framing of strategies and policies and ensures smooth working and overall development of the Institute.

• **Local Management Committee** Works as an interface between Management and the Institute. It provides recommendations regarding financial aspects, improvements in academic and extracurricular activities if required.

• **Director Higher Education** looks after all the academic activities in the various units under parent organization.

- Administrative head is responsible for updating and maintaining records of all concerned matters of the Institute. He also looks into matters of legal compliance, updating required information on the governing authority's portal. He is an interface between the Institute and various governing bodies.
- **Director** is responsible for all the Administrative and Academic activities stipulated by AICTE, DTE and SPPU. The Director serves as an interface between staff and management by effective communication.
- Academic Coordinator is responsible for developing, co-ordinating and monitoring of the academic policies, as per the vision and mission of the Institute. Academic Coordinator is also responsible for all the academic, co-curricular and extracurricular activities of the Institute.
- **Internal Quality Assurance Cell Coordinator/Director**: IQAC Coordinator is responsible for framing the policies, procedures for the institute and its quality implementation for development of the Institute and also responsible for NAAC accreditation.
- **Training and Placement Officer** is responsible for training and placement of the students. He looks after fulfilling the training needs as well as placement of eligible students in industry.
- **Office Superintendent** is responsible for updating and maintaining records of all Service matters of the Institute. He also looks after legal compliance, updating required information on the governing authority's portal.

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b. Service Conduct Rules

1. Appointing Authority: All appointments of the faculty and Staff Members of the College are made by the Director and Administrator, subject to the approval of the Management.

2. Mode of Selection: Selection of a faculty member is made by a Selection Committee constituted and approved by the Management.

3. Conduct and Discipline: The Management takes necessary disciplinary action against any Staff Members for valid reasons after a formal enquiry is made and penalties may be imposed, whenever and wherever required, based on the enquiry report.

c. Recruitment, promotional policies

• Recruitment Procedure: Recruitment is done as per the guidelines of the affiliating university and AICTE.

• Promotion Policies all staff promotions are considered on the basis of merit-cum–seniority basis or as decided by the management from time to time. All the cases of promotions satisfying the norms prescribed by the AICTE are considered, subject to the requirement of the department and discretion of the Management.

d. Grievance Redressal Mechanism

Grievance Redressal Mechanism: Majority of the grievances are addressed through informal interactions (Parent-Teacher Meetings, Interactions of Director /Head with staff and students etc.) Suggestion box is available for students to give their suggestions/complaints. Preventive measures by way of creating awareness amongst students and staff regarding various issues help in reducing the grievances.

The various Grievance Redressal Committees established in the Institute are given below:

- 1. Staff Grievance Redressal Committee
- 2. Ladies Grievance Redressal Committee
- 3. Antiaging Committee
- 4. Students Grievance Committee

There are multiple Committees are framed through IQAC for overall implementation of all the academic and administrative activities. Following is the chart where all the committee framed with defined roles and accountability specified in the table. Yearly this may change/rotate as per the need of the institute.

Ashoka Education Foundation

ASHOKA BUSINESS SCHOOL

COMMITTEES

Sr N	Committee	Sub Committee	Role of the committee members	Frequency of Meeting
0	Core	Academic Course	1. Planning & working on Academic activity.	
1	Academic	Wise	2. Preparation of Academic Activity calendar& send it for approval to	Monthly
	Committee	W 18C	the Director.	wonting
	Committee		3. Initiation of Subject allocation & forward it for verification &	
			approval to the Director.	
			4. Planning & working on Committee list for the year.	
			5. Preparation of Workload distribution & committee allocation chart &	
			forward it Director.	
			6. Preparation Event List along with Coordinator names per Semester.	
			7.Weekly Verification of Logbook	
			8. Class Observation to monitor the classes.	
			9. Daily Monitoring of Class Timetable Course wise.	
			10. Monitoring of academic activity.	
			11. Maintaining healthy atmosphere in the department.	
			12. Working towards improvement in academic system of the college.	
			13. Prepare the monthly report and submit on the first day of next month	
			to the Director.	
			14. Preparing yearly guest lecture calendars.	
			15. Any other work assigned by higher authorities	

2	Class In Charge/	1. Preparation of Class student list as per ERP.	Monthly
	Teacher	2. Nominating class representative for one semester.	
		3. Maintaining Class decorum.	
		4. Maintaining disciplined environment of the class	
		5. Communicate with mentor and Coordinator if some problem	
		occurred in the class	
		6. Preparing all class reports if required for mgt.	
		7. Preparing Class result analysis within two of declaration of result.	
		8. Preparing interaction report & forward it to Director through	
		Coordinators	
		9. To communicate with admin officer if any other query regarding the students.	
3	Logbook In charge	1. Daily Checking of Logbook in hard copy and Verification of	weekly
5	Logoook in charge	Logbook in ERP with duly signed forward	weekly
		2. It to unit head and UH will send it to mgt.	
		 Updating if any college common events in logbook 	
		 Daily availability of Logbook as a coordinator keep it safe. 	
4	Time Table	1. Framing class time table for every semester/term.	Sem wise
	committee	 Ensure Timetable alignment /entry in ERP. 	(as per need)
		3. Distributing the time table to the respective faculties.	(us per need)
		4. Displaying the time table on Notice Board of respective class	
		room and lab,staffroom,Director's Cabin and admin office	
		5. Monitor the allocation of classes & Computer Labs as per the	
		timetable for the smooth working.	
		6. Maintaining record/file properly through ERP 7 hard copies.	
5	Discipline	1. Application of code of conduct.	Monthly
	committee	2. Daily Monitoring Uniform / Dress code	,
		3. Attendance of students, punctuality, regularity	
		4. Maintain the record of late coming students.	
		5. General campus wide discipline.	
		6. Maintain the decorum of the college as per rules & regulations to	
		conduct academic sessions smoothly.	
		7. Communicate student misbehaviour case to the authority for	
		further decision.	
		8. Maintain healthy environment amongst the staff and students.	

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6		Lab In charge	 Provide Lab facility to the staff & students as per their subject requirement. Maintain the all Computer Lab up to date. Maintain the data of the PC's. Give Printing facility to the Staff & Students. Maintain the attendance of the student in the Lab hours. Maintain the Discipline in the Lab. Install& update the software's & Hardware's as per the requirement. Conduct the Lab exams smoothly if required. Communicate with Admin Officer & Coordinators if any rule changes in the Lab. 	Monthly
7 8	Academic Evaluation committee	University Exam Internal Exam	 In coordination with CORE ACADEMIC COMMITTEE planning of tutorials ,Internal text & term exam Preparation and conduction of University examination. Maintaining record/file properly for university result preparation. Collection of mark list from respective in charge teacher/subject teacher Declaring class assessments, internal/external examination dates in advance Collection of Question papers from respective staff Maintain the monthly evaluation sheet. 	Semester wise
9	Event management & co- curricular activities committee	Frolic	 Conducting the Midterm and End term exam Preparation of Internal & External exam mark list as per university format Planning seminar /conference/workshop minimum one in year. Executing the seminar /conference/workshop with high success rate. Preparing and executing annual in house integrated event with a relevant theme ensuring record participation from other colleges. Preparing students to participate in all the events organized by other colleges. Preparing and sending the pre and post event news to daily newspapers with help of Media Committee. 	Monthly

10	Cultural Committee	1.Enrichment of existing curriculum for the cultural value addition	Monthly
		2. Encouraging students to participate in all the events organized by other colleges.	
		3. Identifying the cultural talents like in vocal/instrumental	
		music/dance/debate/skit/mimicry/One act play/Drama and creating	
		opportunities for their enhancement.	
		4. Inspiring these talents to participate in different competition and win	
		prizes.	
		5.Preparing report & submitting it to co- coordinator	
		6. Preparing news & submitting it to newspaper.	
11	Sports	1.Inspiring talents to participate in different competitions and win prizes	Before sport's meet
	Committee	2. Identifying indoor/outdoor sport talents and nurturing them for further	
		development.	
		3. Motivating the talented students to participate in local/state/national	
		level sport/cultural competitions	
10		4. Preparing news & submitting it to news paper	
12	Educational	1.Preparing list of places for Educational Picnic	Before the time of
	Picnic	2.Selection of good spot for annual Picnic	Picnic
	Committee	3.Arrangement of Bus, lodging & other entertainment activities	
		4. Preparing report & submitting it to co- coordinator	
		5. Preparing news & submitting it to newspaper.	
13			
	Educational Visit /	1.Preparing list of places for Educational visit	Before the time of
	Industrial Visit	2.Selection of suitable place	Educational visit
		3. Coordinating with the institution to get permission for visit	
		4.Organizing transport facility	
		5. Preparing report & submitting it to co- coordinator	
		6. Preparing news & submitting it to newspaper.	
14	Magazine Committee	1. Collection of article on various topics from the students & staff	Before, during and
		2. Photograph collection from respective activity in charge & selection	After Publication
		of suitable photos.	
		3. Editing the first draft.	
		4. Finalising the magazine contents and forwarded to the higher	
		authorities for approval.	
		5.Collection & distribution of final copies	

15		Activity, Seminars and	1. Identifying the resource person for guest lecture and seminars with	Monthly
10		Guest Lecture	coordination of faculties.	ivionini y
			1. Organising the guest lecture and seminars as per academic calendar	
			with help of coordinators of that event.	
			2. Ensure the availability of all resources for the guest lecture/seminar.	
			3.Distributing and collecting the feedback forms form the students after	
			guest lecture/seminar	
			4. Analyse the feedback and submit the report after it.	
			5. Prepare monthly activity report on the first day of next month.	
16	Training &	Training & Placement	1. Profiling of students on academic and other than academic parameters.	1 week prior to the
	Placement	committee	2. Preparing general PD and Communication Module.	date of interview.
	committee		3. Planning delivery schedule in consultation with resource person and	
			core academic committee.	
			4. Preparing and administrating aptitude tests, psychometric tests, group	
			discussions, mock interviews and final PI	
			5.Organizing campus placement/ career fair activities for the students	
			6.Identifying the companies for internship and projects	
17		IIPC	1. Preparing the various module/schedule of SDP /IIIP with consultation	Monthly
			of industries and faculties.	
			2. Ensuring the execution of modules/schedule effectively.	
			3. Maintaining the records.	
10			4. Preparing the weekly as well as monthly report of the same.	
18	Admission	Admission	1. Confirming the sanctioned intake capacity for each course.	Before the time of
	committee	committee	2. Preparing the process of admission.	Admission
			3. Preparing the counselling schedule.	
			4. Ensuring the availability of required material for admission process.	
			5. Monitoring the calls to generate the foot falls.	
			6. Monitoring the counselling to confirm the admission.	
			7. Keeping the daily track of admission process to ensure meeting the	
			objective and take corrective action whenever required.	
			8. Checking& collecting completed admission forms.	
			9. Submitting the daily report of admission and inquiry status.	
			10. Submitting the final file of admission record to the Director.	

19	2	Promotional Activity	 Planning and collecting sizable quality data from in and around Nashik district and adjacent prospective districts of Maharashtra and neighbouring state, where applicable Organization of orientation program on various courses in different junior colleges. Validating the collected data for further use. Calling various passed students for counselling. Administrating the career inventory test to the students Report preparation of counselling& feedback of the candidate Maintaning proper record of each activity 	Monthly
20	Student services/	Library committee	 Coordinating with Director for maintaining adequate copies of text books/reference books/Compact discs/audio video films/journals/periodicals/magazines/newspapers/business newspapers. Making students form a habit of reading by introducing library hour in time table. Introducing e-book, e-learning as an advance learning methodology. Supervising students during library lecture 	Monthly
21	Alumina committee	Alumni committee	 Assessing the possibilities of involving alumni-"Kshtij"-for guest lecturer. Organizing annual "Kshitij" alumni meet. Planning different activities for alumni to participate. Motivating Alumni to contribute towards College activities. To establish good connectivity with Alumni students. 	Before the time of alumni meet.
22	Administratio n & Accounts committee	Administration committee	 Organizing parent's meet twice a year. Confirming the adequacy of infrastructure for smooth functioning of core academic activities Monitoring the day to day housekeeping of premises to ensure proper learning ambience Confirming the availability of conventional and modern teaching devices in working condition Listing the AMC requirement of premises, devices. And renewing the yearly contract. 	Monthly

			6. Working of capital purchases requirements and forwarding to	
			appropriate authorities 7.Recommending up grading of learning environment	
			4.Keeping academic and non-academic staff in a good humour to ensure	
			high morale	
			5. Maintain record of admission, examination & university	
			correspondence	
23		Accounts committee	1. Working on capital purchases requirements and forwarding to	Monthly
23			appropriate authorities	wonting
			2.Preparing and forwarding annual budget to appropriate authorities in	
			time	
			3.Ensuring maintenance of all written communication as a record in	
			respective files	
24	Staff Welfare		1. Prepare notice & agenda of meeting whenever is meeting called.	Monthly
			2. Circulate the same to the concerned persons.	
			3. Write the minutes of meeting and circulate to the all concerns.	
			4. Forward meeting register to the Director at the end of Month.	
			5. Coordinate to provide facility to all the staff members as per	
			requirement.	
			7. Communicate the staff queries to the Director/director for decision.	
			8. Organise Welcome/Birthday /Farewell for staff.	
			10. Make the staffroom comfortable for smooth working of the staff as	
25	Montonshin In		per requirement.	As and when
25	Mentorship In		1. To establish connect with student to be as mentor, guide and coach.	
	charge			required
26	Media	News Paper/	1. To publish new through various channel like	Monthly
20	Committee	e-bulletin/Article	Newspaper/FB/Social Networking /e-Bulletin etc.	i i i i i i i i i i i i i i i i i i i
	Committee	publishing in news		
		paper		
27	Research Cell		1. To initiate research culture amongst Students & staff	Monthly
			2.To Promote research in the core disciplines research that will meet the	need of the
			Community and the nation in general.	
			3.Preparation of detailed plans for the development programs of	
			Research and technological development.	
			4. To motivate students and staff for participating in state/National/Intern	ational
			Conferences.	
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28	ERP	1. To initiate Automation of existing system.	Monthly
20	Committee	2. To implement ERP in college at all levels.	Wolldhiy
	committee	3. To coordinate amongst the stake holders of ERP and ERP Head.	
		4. To take a follow up of queries if raised by ERP stakeholders.	
		5. To reduce paper work and to implement digital system.	
29	IQAC Cell	1. To set up quality excellence in college.	Yearly
		2. To aim for college development and growth.	
		3. To initiate quality program for students progression.	
		4. To organise the seminar/workshop for faculty development and	
		enhancement.	
• •		5. To conduct various programs for organisational development.	
30	Monthly	1. To initiate monthly reports to all.	Monthly
	Reports	2. To check and verify whether reports as per standard mentioned in	
		QMS/ERP.	
21	Students	3. To submit reports timely to top management.	Monthly
31	Students	 To establish student council in college. To motivate students to run the college events through 	Monthly
	Council	excellence.	
	(SDO)	3. To train the students for leadership.	
		 4. To organise programs initiated by university through student's 	
		council.	
32	Attendance In	1. To monitor class wise attendance in either mode.	Monthly
_	Charge	2. To verify ERP reports of attendance(Class wise)	j j
	Charge		
33	Notice Board	1. To motivate students to update the notice boards with current	As and when
	Updations	information.	required
	with current	2. To ensure information display for the students which is	
	updates	mandatory as statutory body.	
	upuates		
34	AAA/ISO	1. To ensure quality system in college.	Monthly
	Committee	2. To review process for excellence.	-
		3. To present the data to the management as when required.	
		4. To prepare all dept.'s for audit.	
		5. To prepare MOM of MRM and convey it to all stakeholders.	

35	Central Committee	 To execute central activity as per QAG dept. To monitor central activity and submit timely report to top 	Monthly
	Head	management.	
36	Anti-ragging Cell		As and when required
37	Grievance Redressal Committee	1 2	As and when required
38	Sexual Harassment Cell /Vishakha Cell	1 6	As and when required
39	Vyaktitva Student council	6 6	As and when required

40	Website update	 Updating the site at the beginning of the year & making changes in the names of the faculty courses etc Announcing each event before it happens Uploading the news & photographs of all the events as soon they happen 	Monthly & Before & after every major activity
41	Curriculum Design & Development	 To identify gap between Syllabus given and Need of industry. To design Certificate course in a year for student development. Implement the course with external agency or internal Resources. Course evaluation Certification to the students who have attended course. 	Yearly One course

Academic Coordinator

IQAC Coordinator

Director